

The following table lists urban and community forestry (U&CF) practices and activities that are eligible for financial assistance. Prerequisites are also listed. To apply for assistance, you will need to develop a project plan that is ready for implementation. In addition to this document, you will need the following tools to help you complete your project planning and application.

- FAP Guidance and Instructions for U&CF Project Development
- FAP Project Planner
- FAP Work Plan
- FAP Budget -- Cost Share Workbook or
- FAP Budget -- Match Share Workbook or
- FAP Budget -- No Cost Share Workbook

The goal of a project is to address the project needs through the completion of one or several practices and activities. An objective is a milestone accomplishment of a project and includes the completion of one or several complementing practices and activities. The scope and complexity of the project dictates the number of objectives required to achieve the goal. Completion of a practice or activity is a documentable product, deliverable of your work.

Universal Practices and Activities -- Practices and activities common to implement and manage with any U&CF project.

Practices and Activities	Prerequisites	
Event Registration	 Development of process and tools to register/select and document participants in a project event that limits participation to participants that must meet specific program selection criteria. Development and documenting landowner agreements that must be signed by the landowner as may be required to complete an FAP project on private property. 	
Final Report	A professionally published two to four page infographic-style report summarizing and illustrating the project need, goal, objectives and accomplishments.	Required for all projects

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Indirect Administration	Grant contract administrative time and materials costs including	Cannot exceed 20% of the
	management of required documentation, reimbursement requests, interim	project cost. Reimbursement of
	project reports and the final report.	20% must be itemized. A flat
		rate 10% di minimis of the
		project cost can be selected
		which does not require
		itemization of expenses. Must
		be assigned to a project team
		member. Can be a third-party
		professional services provider
Professional U&CF Staff	Fund the salary of U&CF staff to complete work on an FAP project.	A copy of a draft job description
		will be required as well as
		objectives/deliverables that will
		be accomplished over the grant
		contract term
Professional U&CF Consulting Services	Fund a contract for consulting services with a qualified U&CF consultant to	A draft copy of a consulting
	complete work on an FAP project.	services contract will be
		required as well as
		objectives/deliverables that will
		be accomplished over the grant
		contract term
Urban and Community Forest	ry Practices and Activities	
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Category		Prerequisites	
Advocacy Group Development	Strategic plannir	ng assistance to help the organization develop a long-range strategic plan.	501c3 not-for-profit organization. Should include an outreach objective
	Organization Strategic Plan	Fees for professional planning firm to facilitate, develop and publish a strategic plan.	

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Education and Training	Development and o	delivery of educational and training programs, products and events.	Delivery of products and events will require outreach practices and likely a standalone objective.
Programs	program plan and de	ng program plan. The process of determining the program needs, develop a eliver the program curriculum, products and events. Each of these will include livery of all or select Education and Training Practices and Activities.	
	Education/Training Program	Development of long-term and/or large-scale education or training program including target audience, curriculum, agendas, education/training product needs, and education/training event schedules.	Event registration
	Volunteer Stewardship Program	Development of a long-term, sustainable community volunteer U&CF stewardship program including education/training product needs, education/training event schedules, and work assignment planning and assignments.	Event registration
	Workforce Development Program	Development of a long-term, sustainable urban and community forestry job training program including target audience, curriculum, agendas, education/training product needs and education/training Event schedules.	Event registration
Practices and A	ctivities		
	Education/Training Products	Training and educational publications and media products for standalone use or as part of an education/training program or events.	
	Education/Training Event	Development and delivery of educational or training events including agenda, speakers, venue and schedule for standalone events or as part of an education/training program.	Event registration
	Professional Certifications	Attend training and acquire a U&CF professional credential.	
	Education/Training Tools	Not Practice or Activity, but PPE and tools required to complete the program or education/training event are eligible for funding assistance.	

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Inventories and Assessments	Resource inventories, assessments, program reviews and surveys.		Requires an outreach objective to inform the community of the assessment/inventory findings
7.03.055	Tree Canopy Cover Assessment	A tree canopy cover assessment uses aerial photographs and other types of remote sensing data to quantify the area of a community covered by tree canopy, vegetation, hardscape, and other land cover features for planning purposes. The assessment also quantifies the ecosystem services provided by the tree canopy.	
	Urban Heat Island Assessment	Assessment and analysis using remote sensing data and ground surveys will identify urban heat island areas from which mitigation strategies such as tree planting can be developed.	
	Program Assessment/Review	A formal review of organization or program policies and practices to identify opportunities for organizational design improvement.	
	Complete Tree Inventory	An inventory of all trees and planting sites located on community street rights of way and/or community properties.	Managing Community, tree inventory software, tree inventory specifications
	Partial Tree Inventory	A partial tree inventory records trees or sites that meet a specific management objective. Examples include a risk tree inventory, tree-planting site inventory or an inventory of trees with forest health problems.	Tree inventory specifications
	Project Tree Inventory	An inventory of all trees located within a project area.	Tree inventory specifications

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	Sample Tree Inventory	A statistically valid sample inventory of trees in a community or defined area in the community. The resulting data will provide estimates of numbers of trees, tree species, condition, age and management needs for planning purposes.	Sample tree inventory specifications
	Stakeholder Survey	Surveys of stakeholders to solicit comment and/or identify issues and needs for strategic U&CF planning and implementation.	
	Tree Inventory Tools	Not Practice or Activity, but these tools are eligible for funding assistance. Computer software to house, maintain and manage a tree inventory. Data collection devices and other tree inventory tools.	
Outreach	•	delivery of outreach products and events to inform and engage the n and community forestry.	
	Outreach Program Plan	Development and delivery of a long-term and/or large-scale outreach program. This will include a plan that details the audience, outreach events, outreach or education/training product needs, outreach media campaign needs and schedule.	
	Outreach Event	Development and delivery of an outreach event including audience, agenda, venue(s) as a standalone event, at partner events or as part of an outreach program.	
	Outreach Products	Development of outreach publications and media products for standalone use or as part of an outreach program.	
	Outreach Media Campaign	Development of a media campaign to promote an organization or program.	
Ordinances, Policy,	•	cal ordinances defining local government's role, policy and standards for managing the urban forest.	Requires an outreach objective to inform the community of the completed ordinance(s)

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Standards and Specifications	Conservation Development Ordinance	An ordinance that directs tree resource conservation during development.	Tree City USA and professional urban forestry staff or consultant
	Historic/Legacy Tree Ordinance	An ordinance that provides protection for individual trees of historical significance.	Tree City USA
	Landscaping Ordinance	An ordinance that specifies landscaping requirements for existing properties or properties under development.	Tree City USA and professional urban forestry staff or consultant
	Public Tree Ordinance	An ordinance that establishes municipal authority over the management of public trees and sets management policy and standards. All Tree City USA communities or communities working toward Tree City USA status must have a public tree ordinance.	
	Urban Forestry Standards and Specifications Document	Policy, standards and specifications document to guide the planting, maintenance, removal and protection of community trees or complete an FAP project.	
Plans	Urban and commu	unity forestry plans guide a community's management at the cale.	
	Community Forestry Plan	A plan that guides the development and implementation of communitywide or specific community forestry activities.	
	Practice Plans	A plan that establishes objectives, specifications, policy and a budget that addresses a single urban forestry practice in the management of the community's urban forest. The primary audience is the staff and leadership of the organization.	A canopy cover assessment or inventory of trees/sites relative to the respective practice that was completed within the last two years
		Examples: food forest plan, risk tree mitigation plan, tree maintenance plan, invasives mitigation plan, tree-planting and post-care plan, urban wood utilization plan.	

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	Management Plan	A comprehensive plan that establishes policies, goals, objectives and a budget for the operational management of the community's urban forest. The primary audience is the staff and leadership of the organization.	Municipality or college/university that has a canopy cover assessment, sample or complete tree inventory that was completed within the last two years
	U&CF Comprehensive Plan	A comprehensive plan that establishes policies, goals and objectives for all U&CF activities for the management of the community's urban forest. The audience is the public, staff and leadership of the community.	NCFS Managing Communities only. Requires an outreach objective to share the plan with the community.
Tree Maintenance	Develop and comp	lete a tree maintenance project.	An urban forestry professional must develop or review and approve the project. Requires an outreach objective to inform the community impacted by the completion of the work. Requires a partial tree inventory, practice plan and Urban Forestry Standards and Specifications document to identify and complete the work.
	Tree Maintenance	Completion of a tree maintenance project; watering, pruning, removal etc.	Event registration will be required for tree maintenance projects located on private property.
	Tree Maintenance Tools	Not Practice or Activity, but these tools are eligible for funding assistance. Pruners, saws and other arboricultural diagnostic and maintenance tools, and equipment.	

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Tree Planting	Develop and compl	lete a tree planting project.	An urban forestry professional
			must develop or review and
			approve the project. Requires an
			outreach objective to inform the
			community impacted by the
			completion of the work.
			Requires a partial tree
			inventory, practice plan and
			Urban Forestry Standards and
			Specifications document to
			identify and complete the work.
	Tree Planting	Completion of the tree planting project; trees and installation.	Event registration will be
			required for tree planting
			projects located on private
			property.
	Tree Planting Site	For sites with major rehabilitation needs. Removal of poor soil, asphalt or	
	Preparation	concrete to establish suitable growing conditions for the species of tree to be	
		planted.	
	Tree Planting Tools	Not Practice or Activity, but these tools are eligible for funding assistance.	
	and Supplies	Tools, mulch, staking supplies and watering bags.	
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